

Nottingham City Health and Wellbeing Board
25 January 2023

Report Title:	Update on the Nottingham City Place-Based Partnership (PBP)
Lead Board Member(s):	Dr Hugh Porter, Vice Chair, Nottingham City Health and Wellbeing Board and Clinical Director, Nottingham City Place-Based Partnership Mel Barrett, Chief Executive, Nottingham City Council and Lead, Nottingham City Place-Based Partnership Lucy Hubber, Director of Public Health, Nottingham City Council
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Executive Summary:	
<p>This paper provides an overview of key activity within the Nottingham City PBP in the last quarter. This paper includes an update on the work being undertaken to sustain support to people experiencing severe multiple disadvantage (SMD) following the end of the Changing Futures programme, including work with Tesco to train staff in psychologically informed environments and trauma informed care. This paper also includes an update on the recently agreed PBP executive led 'enabler' programmes and work to be undertaken with the Integrated Care Board to support the development of the PBP into a delivery vehicle for system priorities. There is also an update on the launch of the race health inequalities maturity matrix.</p>	
Recommendation(s): The Board is asked to:	
Note the update from the Nottingham City Place-Based Partnership.	

The Joint Health and Wellbeing Strategy	
Aims and Priorities	How the recommendation(s) contribute to meeting the Aims and Priorities:
Aim 1: To increase healthy life expectancy in Nottingham through addressing the wider determinants of	The Nottingham City Place-Based Partnership (PBP) is discharged responsibility for the oversight of the

health and enabling people to make healthy decisions	delivery of the Joint Health and Wellbeing Strategy (JHWS) 2022 – 2025.
Aim 2: To reduce health inequalities by having a proportionately greater focus where change is most needed	
Priority 1: Smoking and Tobacco Control	
Priority 2: Eating and Moving for Good Health	
Priority 3: Severe Multiple Disadvantage	
Priority 4: Financial Wellbeing	
<p>How mental health and wellbeing is being championed in line with the Board’s aspiration to give equal value to mental and physical health:</p> <p>The Place-Based Partnership has a programme focussed on supporting Nottingham citizens to better access preventative support to improve mental health and wellbeing. This programme is aligned with the programmes being delivered as part of the Joint Health and Wellbeing Strategy 2022 – 2025.</p>	

List of background papers relied upon in writing this report (not including published documents or confidential or exempt information)	Changing Futures sustainability plan summary  Nottingham City Changing Futures S
Published documents referred to in this report	

Update on the Nottingham City Place-Based Partnership (PBP)

Introduction

1. This paper provides an overview of key activity within the Nottingham City PBP in the last quarter. This paper includes an update on the work being undertaken to sustain support to people experiencing severe multiple disadvantage (SMD) following the end of the Changing Futures programme, including work with Tesco to train staff in psychologically informed environments and trauma informed care. This paper also includes an update on the recently agreed PBP executive led 'enabler' programmes and work to be undertaken with the Integrated Care Board to support the development of the PBP into a delivery vehicle for system priorities. There is also an update on the launch of the race health inequalities maturity matrix.

Changing Futures

2. As part of the PBP's Joint Health and Wellbeing Strategy (JHWS) delivery update at the November 2022 meeting of the Health and Wellbeing Board (HWB), it was noted that funding received through the Department for Levelling Up, Housing and Communities (DLUHC) Changing Futures programme would cease to continue from 31 March 2024.
3. The Changing Futures programme forms a core part of the JHWS SMD programme's ambitions and delivery plan to ensure that people living in Nottingham City who experience SMD receive joined up, flexible, person-centred care from the right services, at the right time, and in the right place.
4. While positive progress was being made prior to the introduction of Changing Futures, the place-based model of support funded through Changing Futures has significantly accelerated partnership delivery in Nottingham. If a solution is not identified to establish a continued model of support when funding ceases in March 2024, there is a risk there will be a gap in support for people experiencing SMD and an increased likelihood of pressures being felt by PBP partner services.
5. To address this, a sustainability plan has been produced and submitted to DLUHC (see attached). HWB members have been invited to participate in a workshop on 25 January to review changing futures programme and discuss plans for sustaining support to people experiencing SMD beyond March 2023.
6. While a significant focus of the Changing Futures programme is within the public, voluntary and community sector, the PBP is pleased to be working in partnership with Tesco to deliver training to Tesco staff in Nottingham to establish

Psychologically Informed Environments (PIE) in Tesco stores and support Trauma Informed Care (TIC) in their teams.

7. All store managers and directors across Nottingham are taking part in the training that aims to support staff in having a greater understanding of the emotional and psychological needs of customers and staff in Tesco stores. The training will be delivered through the Practice Development Unit as part of the PBP’s Changing Futures programme. It is anticipated that all Tesco store managers and directors in Nottingham will have completed the training by the end of January 2023.
8. The PBP is due to provide the next update on the delivery of the JHWS at the Health and Wellbeing Board meeting in March 2023. This report will mark one year following the approval of the Strategy.

Executive Led ‘enabler’ programmes

9. Following a series of development sessions held between May – July 2022, in September the PBP Executive Team agreed a set of ‘enabler’ programmes that aim to create the conditions for integrated work to happen more easily in Nottingham. Each programme is led by members of the PBP Executive Team. The scope has been agreed for the majority of programmes and work is underway to begin to deliver against programme ambitions.

10. A summary of each programme can be found below:

Integrated Neighbourhood Model of Support	A programme focused on developing integrated neighbourhood support structures (including integrated neighbourhood teams) that work around people in communities, where people are better able support for their health and wellbeing, where they live. Through community assets, PBP partners have the opportunity to create ‘system-owned’ spaces shared between partners and the local population, who are empowered to support the wellbeing of people in their communities, outside of when there is a need for targeted support.
Community Empowerment	Working to empower communities to move from public sector led services to an environment where communities are empowered to make the changes themselves based on what matters – where local projects and initiatives are led by people in communities and partnership organisations, as outside agencies, play a supporting role.
	Breaking down traditional barriers that prevent primary and secondary care to work more closely together and in doing so have an opportunity to ease pressures on both primary and

Primary & Secondary Care Interface	secondary care and take actions/decisions together that can better meet people's needs. By working more collaboratively partners have begun to develop a better understanding of each other's environments, how respective actions impact on each other leading to collaboratively designing solutions that can benefit staff and patients.
Workforce Development	Exploring opportunities for how the collective workforce for health and care across a local place can be better deployed and supported to best meet the needs of people receiving care, especially where there are multiple needs. Through the PBP we are supporting frontline staff to understand and connect with partner organisations, generating new and different ways of working.
Social Value Actions	Working together to establish a shared set of social value actions that can positively impact quality of life, long-term wellbeing and the resilience of individuals, communities and society. Nottingham City PBP partners are in a unique position to deliver social value initiatives that have a positive impact on the wider determinants of health
Data Informed PBP	Through the PBP, there is the opportunity to bring together data and insights from across the partnership that build a rounded picture of both the needs of different communities at a very local, granular level, as well as collective service activity that provides a shared understanding of demand across partner services. Unlocking the power of data across the PBP will provide the partnership with 'one version of the truth' providing leaders with a shared understanding of the challenges facing communities, their partner organisations and the partnership as a whole

11. The six programmes are underpinned by a seventh programme focused on the development of the PBP itself, creating the conditions for the PBP to become a key delivery partnership in the city and the Integrated Care System (ICS), incrementally take on delegated functions as the partnership matures.

Supporting the delivery of system priorities

12. The passing of the Health and Care Act 2022 has brought significant opportunity for collaboration and partnership working at all levels within the health and care system. Place-Based Partnerships are well placed to support the delivery of system priorities and objectives and are noted as 'delivery vehicles' for the recently submitted Nottingham and Nottinghamshire Integrated Care Strategy.

13. Since the formation of the Nottingham City PBP in June 2019, partners have held a clear ambition to mature the partnership into a key delivery partner in the ICS, supporting delivery to best meet the needs of the population.
14. At the Integrated Care Board (ICB) meeting on 12 January 2023, the PBP Lead, Clinical Director and Programme Director met with ICB Board members to update on the work the partnership and discussed how the Nottingham City PBP can further add strategic value, with the potential to take on greater levels of responsibilities for the delivery of system priorities.
15. PBP and ICB partners will take part in an 'accelerated design event' to test the practical implications of the PBP taking on greater levels of responsibility (from both PBP and ICB perspectives) and explore how the partnership could act differently to deliver improved population health outcomes and system efficiencies aligned to ICS priorities and objectives. Key considerations will include deliverables in the Integrated Care Strategy (including JHWS priorities) and the ICB's five-year plan.

Race Health Inequalities maturity matrix launch

16. Over the last 18 months the PBP Race Health Inequalities (RHI) group, led by programme leads, Clive Foster and Donna Sherratt have designed a maturity matrix self-assessment tool with input from colleagues in health, local government, the voluntary sector, and local communities. The overall aim is to support local organisations and services to address structures and processes that may be contributing to inequalities experienced by different communities in Nottingham.
17. On Monday 12 December a soft launch of the maturity matrix was held. At the event partners involved in the co-production of the matrix as well as those involved in the piloting stages spoke about the impact of the work.
18. There was some excellent initial feedback from colleagues at Framework and Nottingham City Council's commissioning team who had been involved in the piloting stage. The event concluded with an invitation for organisations to sign up and be part of the first cohort to implement the maturity matrix in their organisation or service. Nine organisations have taken up this offer – the RHI group will work with the first cohort in early 2023 and provide structured implementation sessions
19. Finally, a big congratulation to Clive Foster, who has been appointed Member of the Order of the British Empire (MBE) in the New Year Honours for services to the Windrush Generation. Congratulation from everyone at the PBP, Clive!